INDUSTRY LEADER
GLOBAL REACH
PROVEN EXPERTISE

Corporate Profile
WE’RE FLUOR CORPORATION

Taking on tough challenges for more than 100 years.

Fluor is a global leader in engineering, procurement, construction, maintenance, and project management. Active across six continents, we work with governments and multi-national companies to design, build, and maintain many of the world’s most complex and challenging capital projects.

We’re a solutions-based company with the technical expertise and financial strength to meet the most difficult assignments. Fluor is known as a company that is reliable, delivers projects on time and within budget, has an outstanding safety record, and adheres to the highest ethical standards. Our proven record of overcoming engineering and environmental challenges has earned us the reputation of being dependable and resulted in well-established client relationships. Our contributions and achievements stimulate economic expansion and improve the quality of life for millions of people around the world.

WE’RE PROBLEM SOLVERS

With a full spectrum of services, we are ready to meet any challenge.

Clients trust Fluor to deliver services to optimize their assets, improve their competitive position, and increase their long-term business success. Consistently rated as one of the world’s safest contractors, our primary objective is to develop, execute, and maintain projects with operational excellence.

Fluor provides the full spectrum of life-cycle services to support our clients’ capital investments.

Design Engineering Procurement Construction Start-Up Operations & Maintenance Client Solutions

We are an industry leader:

- Executing tough projects in challenging locations
- Mobilizing diverse workforces
- Linking global engineering resources through strategically placed execution centers
- Sourcing materials using our Global Procurement network and in-country suppliers
- Meeting compressed schedules
- Developing innovative and cost-effective project financing
- Optimizing assets over a facility’s life cycle, from concept to operations and maintenance
- Managing joint ventures and alliances
- Utilizing modular fabrication/construction techniques (The module for an Energy & Chemicals project in the Middle East is featured on the front cover).
WE’RE AN INDUSTRY LEADER

Adding value through proven performance and technical expertise.

Fluor has a reputation for reliability, on-time and on-budget delivery, safety leadership, and adherence to the highest ethical standards.

REPUTATION

Over the past 100 years, Fluor has built its reputation based on delivering value to our clients, ethical behavior, excellence in execution, and safety performance. *Ethisphere* magazine has recognized Fluor as one of the World’s Most Ethical Companies for seven consecutive years.

TECHNOLOGY INNOVATOR

Fluor’s experts develop technical solutions that bring strategic value to our clients’ capital projects around the world. With more than 100 patented technologies spanning industry segments, Fluor provides solutions that solve the most complex challenges. Our Fellows and Senior Fellows programs recognize and promote employees who specialize in technical areas of expertise, including engineering, construction, oil and gas, power, offshore technology, and government compliance. Fluor’s award-winning knowledge management system – Knowledge OnLine® – is a repository and forum that allows employees to access information and technical experts 24/7 to solve problems from any location around the world.

HEALTH, SAFETY, AND ENVIRONMENTAL LEADER

Safety is a core value at Fluor. We hold sacred the well-being of people–employees, customers, and communities in which we work and live. Successful execution of complex projects, delivered in a safe and environmentally sound manner, is a top priority at Fluor. Every day we help clients safeguard the environment, conserve energy, protect lives, and strengthen the economies and social structures of communities in which Fluor employees work and live. Fluor is recognized by industry and governments around the world for safety excellence.

EMPLOYER OF CHOICE

Fluor strives to be the employer of choice around the world. We focus on serving business demands by sourcing, developing, and retaining the best talent for our projects, providing opportunities for people to develop strong business and technical skills, sustaining a strong talent pipeline through succession planning, and maintaining an inclusive workplace where employees in every location can contribute their talents and ideas.
When oil and gas are discovered in the most remote locations on earth, you’ll find us there.

Experts in Our Field – We rank as one of the world’s largest engineering, procurement, and construction firms in the global oil and gas production, pipeline, downstream refining, petrochemicals, chemicals, and power markets. Fluor has successfully completed some of the most technically and logistically challenging projects in the world.

Fluor’s energy and chemicals expertise spans the entire life cycle of our clients’ capital investment. We serve clients in various energy and power markets, including:

- Biofuels
- Carbon Capture
- Chemicals & Petrochemicals
- Gas Processing, Gas Treating, & LNG
- Gasification, Gas to Liquids, & IGCC
- Heavy Oil Upgrading and Oil Sands
- Hydrocarbon Transportation – Pipelines
- Offshore Oil & Gas Production
- Onshore Oil & Gas Production
- Petroleum Refining
- Polysilicon
- Power
- Sulfur Recovery

BASF YPC Integrated Petrochemical Site Phase II (IPS II)

Nanjing, People’s Republic of China

IPS II is an expansion of a petrochemical complex that was originally built by Fluor and partners. The project increased production capacity for ethylene products, added fine-chemical plants, and expanded site utilities and infrastructure. Fluor was part of an international consortium, responsible for engineering management, procurement, and construction management of its portion of the project. Based on the successful completion of this project, BASF and Fluor now have a global alliance in Europe, Asia, and the Americas.

Tengizchevroil SGI/SGP Asset Development Project

Kazakhstan

A Fluor joint venture provided engineering, procurement, and construction management services to Tengizchevroil (TCO) for the Asset Development Project at the giant Tengiz Field, located near the Caspian Sea. TCO (a joint venture between Chevron, ExxonMobil, KazMunaiGaz, and LUKArco) undertook the $6.9 billion world-class expansion of its oil and gas production facilities in Western Kazakhstan to increase the production potential from 13 million tons to more than 25 million tons per annum.
Experience gives us strength. Focus makes us successful.

Demanding Projects Demand the Best – Mining and metals, telecommunications, transportation, manufacturing, and life sciences are the lifeblood of a strong global economy. Fluor is one of the few engineering, procurement, construction, and maintenance companies that has the global reach and local presence to support our mining clients in the execution of logistically challenging and large-scale projects. Whether the need is new construction of pharmaceutical facilities to produce life saving medicines, the building of wind farms to meet energy demands, or the refurbishment of an aging infrastructure, Fluor provides solutions that meet cost and schedule requirements, with projects that include:

- Alternative Energy
- Commercial and Institutional facilities
- Life Sciences – pharmaceutical and biotech facilities
- Manufacturing facilities
- Mining and Metals
- Operations and Maintenance
- Operational Readiness
- Telecommunications
- Transportation – toll roads, highways, bridges, rail, ports, and aviation

Oyu Tolgoi Copper Mine Construction
South Gobi Desert, Mongolia

In the arid, very remote Gobi Desert in Mongolia, Fluor provides program and construction management to Ivanhoe Mines Ltd. on their $6 billion Oyu Tolgoi copper mine. This mine is the largest and perhaps most challenging engineering-construction project in Mongolia and will become one of the world’s largest copper mines when it commences commercial operations in 2013.

San Francisco-Oakland Bay Bridge
San Francisco, California, U.S.

Fluor and its JV partner are constructing the $1.8 billion, 625-meter-long East Span of the San Francisco–Oakland Bay Bridge for the California Department of Transportation. This first-ever, single-tower, self-anchored suspension (SAS) bridge is the largest public infrastructure project in California’s history. When finished in 2013, the SAS, together with the Skyway and Oakland Touchdown, will complete the East Span of the Bay Bridge. Bridge components are being fabricated in the United States, Europe, and Asia.

*We Proudly Answer the Call* – For more than 65 years, Fluor has served U.S. and international government agencies, executing challenging projects worldwide.

Our legacy as a government service provider began more than six decades ago with the Manhattan Project. It continues today as we manage some of the most complex sites and deliver mission-critical services to tens of thousands of military personnel at home and overseas. Using our “think globally, act locally” execution platform, Fluor supports the U.S. Departments of Defense, Energy, Homeland Security, Labor, and NASA to provide complete solutions to their most demanding projects. Services we provide our U.S. Government customers include:

- Contingency response
- Disaster recovery
- Base operations and maintenance
- Logistics and life support
- Engineering, procurement, and construction
- Secured services
- Nuclear operations
- Decontamination and decommissioning
- Environmental remediation
- Power and sustainability
- Fuels and transportation
- Training and education

**LOGCAP IV**

*Multiple sites, Afghanistan and Central Africa*

The U.S. Army relies on Fluor to provide base and combat services support for the Joint Task Forces-Afghanistan and Provincial Reconstruction Teams. Our duties include providing logistics, base camp construction, housing, transportation, fuel, meals, laundry, and recreation services. Our in-country team provides these services on a 24/7 basis, coordinating all activities with the military to carry out this important mission.

**Savannah River Site**

*Aiken, South Carolina, U.S.*

Savannah River Nuclear Solutions, LLC (SRNS) is a Fluor-led partnership responsible for the management and operations of the Department of Energy’s Savannah River Site, including the Savannah River National Laboratory. SRNS employs 5,000 nuclear-trained personnel and ensures the safe, secure, cost-effective management of the U.S. nuclear stockpile and nuclear materials. SRNS’ contract was recently renewed for an additional 38 months.
GLOBAL SERVICES

Doing groundbreaking work requires the construction experts.

The Heavy Lifting Begins Here – Fluor brings an integrated approach to building client projects by providing on-site equipment, resources, and technical expertise to construction.

Fluor supplies execution services for all engineering, procurement, and construction efforts, with experts in field construction execution, including constructability, performance engineering, quality, rigging, welding, software systems, and modularization. Services include:

- AMECO Equipment, Tools and Fleet Services
- Construction:
  - Construction management
  - Construction sustainability
  - Craft staffing and training
  - Open and union labor postures
  - Quality control
  - Safety programs
- Construction Services:
  - Constructability
  - Craft certification
  - Industrial relations
  - Modularization
  - Rigging
  - Welding
- Fabrication
- TRS Staffing Solutions

Minera Escondida Copper Mine
Chile

Since the 1980s, Fluor has been providing studies; engineering services, procurement, construction management; equipment, and technical services to the owners of the world's largest copper-producing mine. Minera Escondida is just one example of Fluor's global leadership in executing large-scale, complex projects in remote parts of the world.

Luminant Oak Grove Solid Fueled Power Generating Station
Oak Grove, Texas, U.S.

Fluor provided engineering, procurement, construction, and commissioning services for a super-critical 2 x 800–MW unit, coal-fired, steam-electric generating station for Luminant Energy (formerly TXU).

The Oak Grove project received Fluor's Hugh Coble Project Excellence Award in 2010. The award is given based on outstanding performance in several areas, including safety, value creation, and client and community relations.
A GOOD REPUTATION ISN’T EARNED. IT’S BUILT.

Respected and Industry-Leading – Fluor is ranked #1 on Fortune magazine’s Engineering, Construction industry list of America’s largest corporations. Fluor also ranked #1 in the same category on Fortune’s annual survey of World’s Most Admired Companies. Fluor is ranked #124 on the FORTUNE 500 list.

Global and Multi-Industry Diverse – We have more than 41,000 employees in 79 countries. Fluor currently performs work on more than 1,000 projects in more than 40 specialized industries. Our exceptional record of dependability, expertise, and safety distinguishes us in the markets we serve.

Technology Experts – Fluor experts develop industry-leading solutions and technologies that bring strategic value to our clients’ capital projects.

Financially Sound – Our proven performance and financial strength have helped us maintain one of the strongest balance sheets in the engineering and construction industry.

Socially Responsible and Community Oriented – With a strong track record of employee volunteerism and financial philanthropy, we strive to make a positive and sustainable impact on the quality of life in the communities in which we work and live. We establish and demonstrate the highest levels of business ethics and integrity.

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