

A WORLD LEADER IN MAINTENANCE & ASSET INTEGRITY



FLUOR[®]

STORK

FLUOR COMPLETES STORK ACQUISITION

STORK AND FLUOR O&M

Fluor, a leading global engineering, fabrication, construction and maintenance company, has completed its acquisition of Stork, an expert provider of asset integrity services. The combination of Stork and Fluor's Operations & Maintenance business creates a global market leader in maintenance, modifications and asset integrity products and services.

What does this mean for you, our Client?

Lifecycle solutions - We can now optimize design, fabrication, construction and maintenance of your asset with Fluor's best in class engineering, procurement and construction capabilities and Stork's industry-leading specialized operations, maintenance, modifications and asset integrity services.

Safety a core value - We are recognized for our commitment to safety as a core value along with integrity, teamwork and operational excellence. We deliver complex projects to the highest safety standards, without compromising quality.

Improved efficiencies - We can realize greater capital efficiencies for our Clients by reducing the requirement for multiple contractors and interfaces. One organization providing the full range of services for an operating plant's entire lifecycle.

Value-creating innovation - We strive to find new and improved ways of delivering our products and services to produce tangible benefits for our Clients every day. With the shared expertise of Stork's innovation group and Fluor's business transformation and innovation teams, both recognized leaders in their fields, we can maximize the return on asset investment.

Design with maintainability in mind - Stork's leading operations, maintenance and asset integrity expertise can be applied at the conceptual stage and throughout project design and construction, achieving improved levels of asset performance – operability, maintainability.

Experienced leadership - Customers benefit from the experience of two of the top leaders in the industry. All O&M activities will be combined under Stork leadership, reporting to the chairman and CEO of Fluor.

Wider geographic footprint - Through our combined global footprint, we can provide full asset lifecycle services, wherever your facility is located. We partner with our Clients to help them achieve their business goals.

"Our Clients remain our top priority. Looking forward, we are excited about our ability to better serve our Clients through our improved O&M capabilities as well as our increased ability to provide truly integrated solutions to support Clients across the full lifecycle."

Arnold Steenbakker, CEO Stork



Combination of Fluor Operations & Maintenance and Stork in numbers.

ON MARCH 1, 2016

Fluor O&M and Stork joined forces to build a world leader in **MAINTENANCE, MODIFICATIONS AND ASSET INTEGRITY SERVICES**



In more than
100 COUNTRIES

servicing more than
4,000 CLIENTS

~ The two organizations are steeped in heritage ~



COVERING THE FULL ASSET LIFECYCLE

Combined we deliver integrated solutions that add value to your business covering the full asset lifecycle from concept and design to decommissioning.



Conceptual Design

FEED

Engineering

Procurement

Fabrication

Construction

Start-up & Commissioning

Operations & Maintenance

Modifications

Turnaround & Outage

Relocations

Decommissioning



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