

INDUSTRY LEADER GLOBAL EXPERIENCE PROVEN EXPERTISE

Corporate Profile



FLUOR®

WE'RE FLUOR CORPORATION

Taking on tough challenges for nearly 100 years.

Fluor is a global leader in engineering, procurement, construction, maintenance (EPC&M), and project management. Active across six continents, we work with governments and multinational companies to design, build, and maintain many of the world's most complex and challenging capital projects.

We're a solutions-based company with the technical expertise and financial strength to meet the most difficult assignments. Fluor is well known around the world as a company that is reliable, delivers projects on time and within budget, has an outstanding safety record, and adheres to the highest ethical standards. Our proven record of overcoming engineering and environmental challenges has not only earned us the reputation of being dependable but has also resulted in well-established client relationships. Our contributions and achievements stimulate economic expansion and improve the quality of life for millions of people around the world.



WE'RE PROBLEM SOLVERS

With a full spectrum of services, we are ready to meet any challenge.

Clients trust us to deliver services to optimise their assets, improve their competitive position, and increase their long-term business success. Consistently rated as one of the world's safest contractors, our primary objective is to develop, execute, and maintain projects with operational excellence.

Our work is distinctive. We are an industry leader:

- Executing tough projects in challenging locations
- Mobilising diverse workforces all over the world
- Linking global engineering resources through strategically placed execution centers
- Sourcing materials using our Global Procurement network and in-country suppliers
- Meeting compressed schedules
- Developing innovative and cost-effective project financing
- Optimising assets over a facility's life cycle
- Managing joint ventures and alliances



ENERGY & CHEMICALS

When oil and gas are discovered in the most remote locations on earth, you'll find us there.

Experts in Our Field – We serve a broad spectrum of markets, working with clients who are leaders in their industries. Fluor is one of the few global companies that execute large and complex EPC&M projects, providing a full range of integrated services to the global oil and gas production and processing industries.

Fluor serves the upstream, downstream, integrated petrochemicals, chemicals, and polysilicon markets. Our expertise includes consulting services and design-build of new facilities, refineries, pipelines, and offshore facilities, as well as retrofit and plant-betterment services.



TASNEE Ethylene Cracker/ Polyethylene Complex

Al Jubail, Saudi Arabia

Using an innovative, integrated project management approach, Fluor and TASNEE oversaw the successful completion of the complex. With a capacity of 1,000 KTPY of ethylene and 300 KTPY of propylene, this facility was completed safely ahead of schedule, and within the original budget.

Onshore Processing Facility

Sakhalin Island, Russia

Fluor provided engineering, procurement, and construction management to Exxon Neftegas Limited at a remote location near Chayvo, Russia. Fluor used a 24/7 project execution approach that spanned time zones around the world to complete the fast-track project under severe environmental conditions.



INDUSTRIAL & INFRASTRUCTURE

Experience gives us strength. Focus makes us successful.

Demanding Projects Demand the Best – Mining, telecommunications, transportation, manufacturing, and life sciences are the lifeblood of a strong global economy. With increased demand for copper, gold, and iron ore, Fluor is one of the few EPC&M companies that has the global reach and local presence to support our mining clients in the execution of often logistically challenging and large-scale projects. Whether the need is new construction of manufacturing facilities, building of wind farms to meet energy demands, or refurbishment of aging infrastructure, Fluor provides solutions that meet cost and schedule requirements with projects that include:

- Mines
- Wind farms
- Public-private partnerships to fund highways and rail transportation
- Integrated pharmaceutical and biotechnology facilities
- Telecommunication systems
- Manufacturing facilities
- Commercial and institutional facilities including mixed-use developments, health care facilities, and research and development laboratories



BHP Billiton Iron Ore

Australia

A Fluor-led joint venture is providing engineering, procurement, and construction management services to BHP Billiton Iron Ore for projects in Western Australia. The Rapid Growth Projects will increase the mining, processing, rail transportation, stockpiling, and ship loading installed capacity of BHP Billiton's iron ore assets in the Pilbara region of Western Australia.

Greater Gabbard Wind Farm

United Kingdom

Fluor is providing engineering, procurement and construction to develop the Greater Gabbard Offshore Wind Farm Project off the coast of the United Kingdom. It will feature 140 wind turbines, each with a rated capacity of 3.6 megawatts, making it the world's largest offshore wind farm when it is completed.



GOVERNMENT

Large force mobilization. Rapid-response capabilities. Global coordination.

We Proudly Answer the Call – For more than 65 years, Fluor has served United States and international government agencies by executing challenging projects worldwide.

Fluor provides EPC&M services, contingency response, site management, facility operations and maintenance, environmental remediation, nuclear material management, and logistics support to the U.S. Government. Using our global execution platform, Fluor supports the U.S. Departments of Defense, Energy, Homeland Security, Labor, and State. Our successful performance was evident with the recent awards of the long-term LOGCAP IV and Savannah River Site management and operations contracts.

Through our subsidiary, Del-Jen, we provide base operations support, construction services, operations and maintenance and education and training. Del-Jen provides supply, fuels, and transportation services for a wide range of Government facilities. Responsibilities include every aspect of managing, delivering, and storing supplies for active military bases, including handling hazardous materials, munitions, and technical equipment. Our teams operate vehicle fleets and deliver vital fueling services to aircraft, ships, and land-based vehicles at locations around the world.



LOGCAP IV

Multiple sites, Afghanistan

The U.S. Army relies on Fluor to provide base and combat services support for the Joint Task Forces-Afghanistan and Provincial Reconstruction Teams. Our duties include providing logistics, base camp construction, housing, transportation, fuel, meals, laundry, and recreation services. Our in-country team provides these services on a 24/7 basis, coordinating all activities with the military to carry out this important mission.

Savannah River Site

Aiken, South Carolina

Fluor brought together an experienced team of industry experts to manage and operate the U.S. Department of Energy's Savannah River Site. We are responsible for processing and storing nuclear materials, as well as developing and deploying technologies to treat nuclear and hazardous wastes within this 310-square-mile complex.



GLOBAL SERVICES

Doing groundbreaking work doesn't always require breaking ground.

A World of Services – Experience has taught us that some projects require a different approach. Our Global Services group offers customized solutions to assist plant and facility owners in improving their existing operations and enhancing the execution of their capital projects.

Currently nearly 14,000 employees are working to meet clients' needs at more than 300 sites around the world.

Our service offering includes operations and maintenance; plant engineering; small capital project execution; procurement; mobile equipment, tool and fleet solutions; contract staffing; and other speciality services. We also provide support for plant turnarounds, shutdowns, and outages.



Eastman Chemical Company

Kingsport, Tennessee

Fluor's relationship with Eastman's Tennessee Operations, one of the largest chemical manufacturing sites in North America, spans more than 40 years. Our work at Kingsport supports both capital projects and operations activities, and includes construction, maintenance, warehouse management, mobile equipment, and tool repair services.

Luminant

20 sites in Texas

For nearly 25 years, Fluor has provided program management, station maintenance, outage support, construction services, and equipment at Luminant's 20 power-generating stations. These plants provide more than 18,300 megawatts of electric generation. Today nearly 400 Fluor employees provide full-time support to Luminant. Up to 1,500 personnel are employed during major plant outages.



POWER

Our clients depend on us to help them meet global demand for new energy sources.

We Help Power the World – With worldwide energy consumption expected to double to an estimated 2.55 million megawatts by 2030, the global demand for new coal, gas, and nuclear generating plants continues to grow. We are among the few companies that can align all the resources necessary to build new, advanced power facilities around the world.

Our experts understand the complex compliance requirements to bring new power generation facilities on line. We also have extensive experience improving emissions from existing plants as well as performing other upgrades and retrofits to keep mature plants operating longer. Our five business lines include:

- Solid-fueled
- Gas-fueled/IGCC
- Nuclear
- Plant Betterment
- Renewable Energy



Jack County Generation Plant

Jacksboro, Texas

Fluor provided engineering, procurement, construction, and commissioning services to Brazos Electric Power Cooperative, Inc. for the 620 megawatt Jack County Generation Plant Unit 1. This natural gas-fired, combined-cycle power plant was completed six months ahead of schedule, and Fluor was subsequently awarded a similar contract for Brazos' Jack County Unit 2 Plant.

E.ON U.S. SO₂ Compliance Program

Ghent, Kentucky

With the challenge of reducing sulphur dioxide emissions from coal-fired plants, the Kentucky Utilities Company (an E.ON U.S. business) selected Fluor. We are responsible for engineering, procurement, technology selection, construction, and commissioning services for the Flue Gas Desulfurization program. Installation of new air emissions control equipment at two of the utility's power plants will enable these facilities to meet Clean Air Interstate requirements.



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Fluor's Regional Experience



A GOOD REPUTATION ISN'T EARNED. IT'S BUILT.

Respected and Industry Leading – In recent years, *FORTUNE* magazine named us as one of the engineering and construction industry's "Most Admired Companies," both in the U.S. and globally. Fluor was also ranked No. 1 in the "Engineering, Construction" category of America's largest corporations in 2008.

Global and Multi-Industry Diverse – We have a global footprint with more than 42,000 employees in 60 countries. We currently perform work on over 1,000 projects in more than 20 specialized industries. Our exceptional record of dependability, expertise, and safety distinguishes us in the markets we serve.

Financially Sound – Our proven performance and financial strength have helped us maintain one of the strongest balance sheets in the engineering and construction industry.

Socially Responsible and Community Oriented – With a strong track record of employee volunteerism and financial philanthropy, we strive to make a positive and sustainable impact on the quality of life in the communities in which we work. We establish and demonstrate the highest levels of business ethics and integrity.

FLUOR®

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